



# Task Inventory Matrix

Fill in the name or title of the person who performs each task and the name or title of the person who is accountable for that task. Space has been provided at the end for tasks not listed below.

	Type of Activity (Revenue or Non-revenue)	Who Performs Task (Name or Title)	Who Supervises (Name or Title)
1	Set appointments	Non-revenue	
2	Calls, meetings with “A” clients	Revenue	
3	Calls, meetings with “B” clients	Revenue	
4	Communication with “C”/”D” clients (e.g., automated touch points)	Revenue	
5	Calls, meetings with prospects	Revenue	
6	Calls, meetings with clients’ advisors (CPAs, attorneys)	Revenue	
7	“Wow” or personal touch points to clients	Revenue	
8	Answer office phone	Non-revenue	
9	Handle reactive client service requests	Non-revenue	
10	Fact-finding	Revenue	
11	Document review	Revenue	
12	Financial analysis–interpretation of facts	Revenue	
13	Plan design–identify opportunities	Revenue	
14	Product illustrations/NYLIS	Non-revenue	
15	Prepare printed presentation	Non-revenue	
16	Prepare disclosure/compliance materials	Non-revenue	
17	Proofread/finalize presentation	Non-revenue	
18	Maintain client files (hard copy)	Non-revenue	
19	Applications	Non-revenue	
20	Underwriting	Non-revenue	
21	Accuracy review (policies)	Non-revenue	



INVESTMENTS

	Type of Activity (Revenue or Non-revenue)	Who Performs Task (Name or Title)	Who Supervises (Name or Title)
22	Prepare/process amendments	Non-revenue	
23	Corrections, re-ratings	Non-revenue	
24	Premium collection/submission	Non-revenue	
25	Prepare policy delivery/track receipt	Non-revenue	
26	Maintain application/form supply	Non-revenue	
27	Prepare new account/investment paperwork	Non-revenue	
28	Process and execute checks/wires/transactions	Non-revenue	
29	Maintain client investment/statement files	Non-revenue	
30	Prepare invoices for fee services	Non-revenue	
31	Track and manage fee collection	Non-revenue	
32	Review monthly/quarterly statements and investment performance	Non-revenue	
33	Review/assess actual performance	Non-revenue	
34	Maintain Funds prospectuses	Non-revenue	
35	Maintain investment forms	Non-revenue	
36	Compliance administration	Non-revenue	
37	Maintain list of potential prospects/activity	Non-revenue	
38	Maintain referral source information	Non-revenue	
39	Maintain resource contact information	Non-revenue	
40	Maintain CRM database	Non-revenue	
41	Maintain social media profiles	Non-revenue	
42	Maintain business web site	Non-revenue	
43	Newsletters and mailings	Non-revenue	
44	Birthday cards/anniversary cards	Non-revenue	
45	Social media posts	Non-revenue	
46	Update business web site	Non-revenue	
47	Attend professional seminars/meetings	Non-revenue	
48	Attend networking events	Revenue	
49	Continuing education seminars	Non-revenue	

	Type of Activity (Revenue or Non-revenue)	Who Performs Task (Name or Title)	Who Supervises (Name or Title)
50	Make travel arrangements (airfare, rental car, room)	Non-revenue	
51	Guest reception	Non-revenue	
52	Distribute mail/e-mail/fax/FedEx	Non-revenue	
53	Dictation	Non-revenue	
54	Prepare correspondence	Non-revenue	
55	New business/client file set-up	Non-revenue	
56	Copying, scanning, filing, faxing	Non-revenue	
57	Office supplies/stationery	Non-revenue	
58	Office equipment maintenance	Non-revenue	
59	System network management	Non-revenue	
60	Install software updates	Non-revenue	
61	Maintain system back-up files	Non-revenue	
62	Maintenance contracts/licenses	Non-revenue	
63	Office lease/equipment lease/service	Non-revenue	
64	Prepare/submit MDRT applications	Non-revenue	
65	Other professional membership forms/dues	Non-revenue	
66	Track commissions due	Non-revenue	
67	Process receipts/bank deposits	Non-revenue	
68	Accounts payable	Non-revenue	
69	Expense reimbursement	Non-revenue	
70	Prepare and monitor budget/financial reports	Non-revenue	
71	Maintain vendor accounts	Non-revenue	
72	Payroll administration	Non-revenue	
73	Benefit administration	Non-revenue	
74	1099/W-2 preparation	Non-revenue	
75	Quarterly tax preparation	Non-revenue	
76	Tax information maintenance	Non-revenue	
77	Mentor/train producer(s)	Non-revenue	

	Type of Activity (Revenue or Non-revenue)	Who Performs Task (Name or Title)	Who Supervises (Name or Title)
78 Employee hire/evaluation	Non-revenue		
79 Team meeting agendas	Non-revenue		
80 Internal HR functions	Non-revenue		
81 Team training/development	Non-revenue		
82 Team training in use of systems	Non-revenue		
83 Develop/plan client/prospect event	Non-revenue		
84 Identify event contact list	Non-revenue		
85 Send event invitations	Non-revenue		
86 Conduct invitation follow-up	Non-revenue		
87 Conduct event	Revenue		
88 Conduct event follow-up	Non-revenue		
89 Group renewals (all benefits)	Revenue		
90 Group presentations	Revenue		
91 Group spreadsheets	Non-revenue		
92 Group enrollment	Revenue		
93 Termination of group when switching benefit plans	Non-revenue		
94 Group quoting	Non-revenue		
95 Group customer service	Non-revenue		
96 Claims	Non-revenue		
97 Group file set-up (new and renewal)	Non-revenue		
98 Group database management	Non-revenue		
99 Group filing	Non-revenue		
<b>Additional Specific Tasks</b>			
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	Type of Activity (Revenue or Non-revenue)	Who Performs Task (Name or Title)	Who Supervises (Name or Title)
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The Nautilus Group and Model Office developed the original Task Inventory Matrix with assistance from Strategic Management Advisors, Inc. and Mike Piotrowicz, originator of The Coaching Series.



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